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## **22MBA16**

<b>Q.</b> 7	a.	Define the term Negotiation.	3	L1	CO4
	b.	Explain the stages of Negotiation process.	7	L2	CO4
	c.	What is Technology enable Communication? Explain the different types of Technology enabled Communication used in an Organisation.	10	L3	CO4

## Q.8 CASE STUDY :

Shilpa Corporation [SC] has recently embarked on a new kind of training. The Corporation is teaching many of its Employees – especially those in marketing and sales to make decisions on the basis of non – Verbal Communication clues. For Nalini Varma, vice President of SC, focusing on non – Verbal Communication has become an important part of her inter – personal dealings, several years ago, Varma became interested in how body movements and mannerisms truly reflect what an individual is saying continually reading in this area of study, Varma has been able to make decisions about potential employees and potential customers by reading them. For example, Varma believes that body language can give a person competitive advantages.

It can make the difference when closing the sale or in SC's case hiring new Employees. For example, during interviews Nalini pays constant attention to the Job Candidates eye movements and mannerisms. She believes that she can correctly predict if the Candidate will be an aggressive sales person while simultaneously being personable and friendly. How does she so this? She does this by looking at their eyes and the way they present themselves.

In one case, a hiring decision came down to the people. The first Candidate never looked Nalini in the eye, leaned back in his/her chair and crossed both his/her legs and arms. The first Candidate demonstrated the Communication skills that Varma found aligned with successful performance in her Organisation. Nalini Varma is convinced that non – Verbal Communication can play a significant role in helping her Organization achieve its annual sales goals personally. She has found that it has helped quality costumes for example, even though a potential customer says "Yes" with his/her arms and legs crossed emphatically, it means state "No" understanding this, Varma is in better position to probe further into the possible objectives the customer has, she found that , in many cases, she is able to steer the conversation in an direction that ultimately leads to successfully closed a sale. And that is a major competitive advantage.

## **Questions** :

	a.	What problems can Varma encounter by her heavy reliance on non –	10	L3	CO3	
	а́н т	Verbal Communication?				
1	b.	What Communication guidance would you give to Varma and Individuals				
		like her who place an inordinately high value on body language? Explain	10	L3	CO3	
		your position.				P. CONTRACTOR

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